

# 2023 Update to Project Management Guidelines

TII Standards Roadshow

31<sup>st</sup> May 2023

Insert Picture Here

## Scope of Update

# Updated Documents



## Updated Documents

- **PE-PMG-02041**

provides a framework for a phased approach to the management and delivery of National Road, Greenway, Active Travel and Public Transport Capital Projects.

- **PE-PMG-02042**

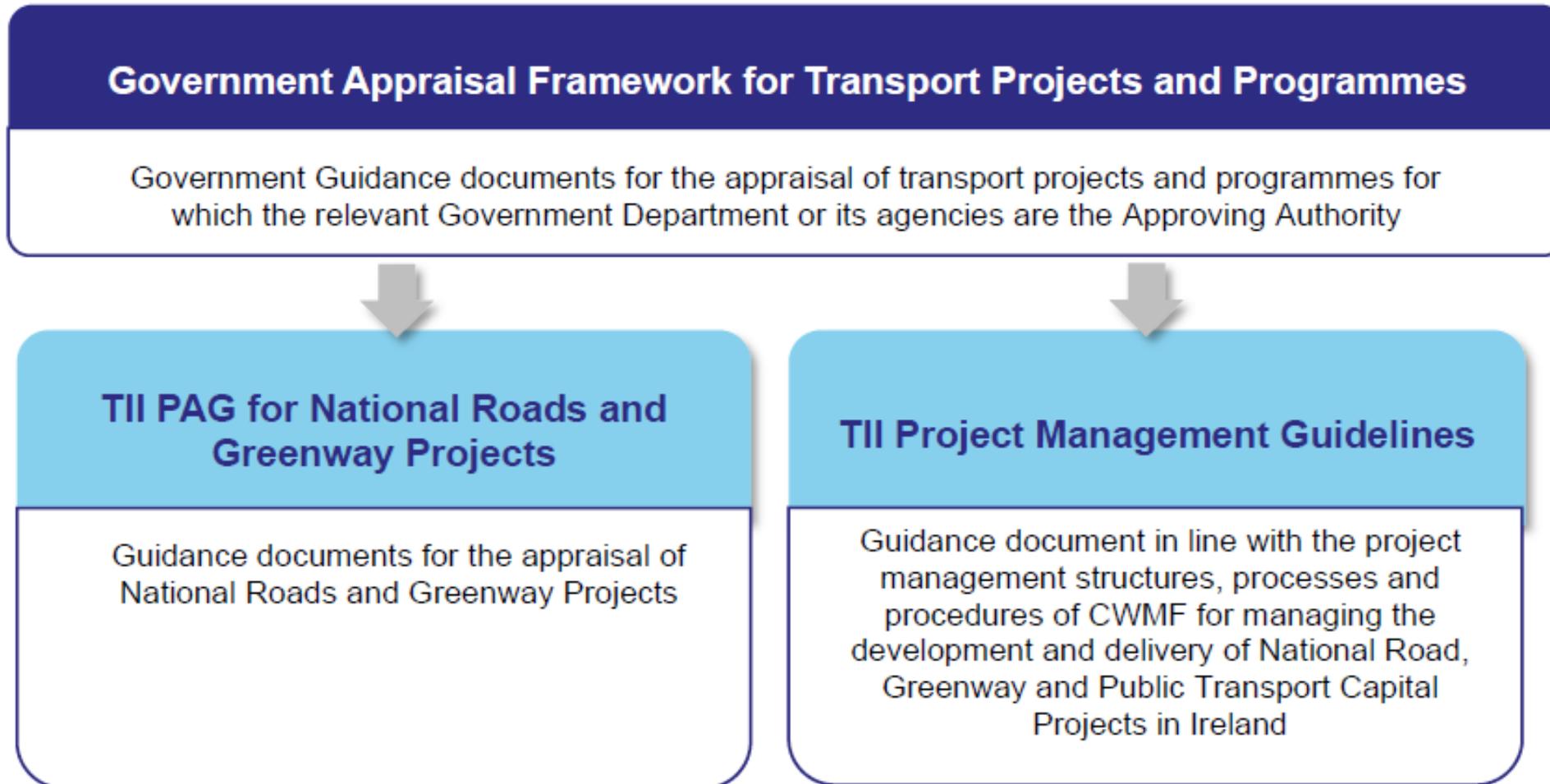
provides supporting details on the processes and deliverables outlined within PE-PMG-02041 to assist with ensuring consistency of approach in the delivery of major national road projects.

- **PE-PMG-02043**

provides supporting details on the processes and deliverables outlined within PE-PMG-02041 to assist with ensuring consistency of approach in the delivery of minor national road projects.

# Context and Structure of PMGs

# Context and Structure



**Figure 1 Hierarchy of Project Guidance Documents for Project Appraisal and Project Management**

# Context and Structure



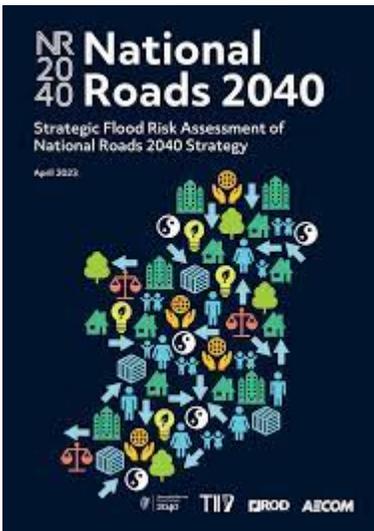
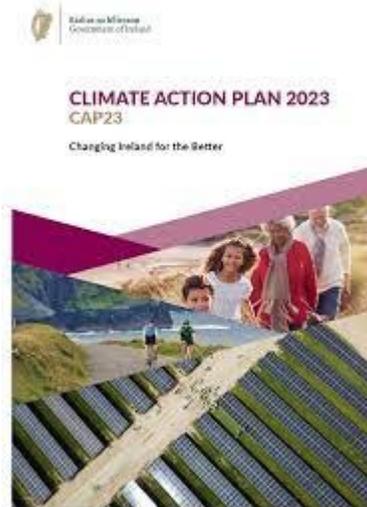
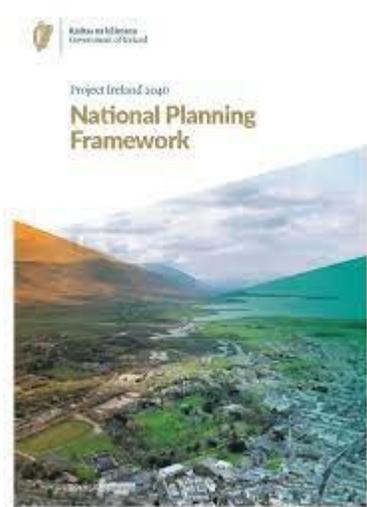
<b>Planning and Design</b>	<b>Phase 0</b>	<b>Scope and Strategic Assessment</b>
	<b>Phase 1</b>	<b>Concept and Feasibility</b>
	<b>Phase 2</b>	<b>Options Selection</b>
	<b>Phase 3</b>	<b>Design and Environmental Evaluation</b>
<b>Construct / Implement</b>	<b>Phase 4</b>	<b>Statutory Processes</b>
	<b>Phase 5</b>	<b>Enabling and Procurement</b>
	<b>Phase 6</b>	<b>Construction and Implementation</b>
	<b>Phase 7</b>	<b>Close out and Review</b>

## Context and Structure

<b>€5 million to €20 million</b>	<b>Minor Projects</b>
<b>Greater than €20 million</b>	<b>Major Projects</b>

**Figure 3**      **Project Value Thresholds**

# Context and Structure



# Key Updates & Changes

# Key Updates and Changes

## General / Introduction

- A section on Sustainability has been included in the Introduction.
- Environmental and statutory process requirements have been streamlined. An overview is now included with references to RE-ENV-07008 Environmental Planning of National Road and Greenway Projects.
- The Project Brief has been removed as a requirement, due to overlap with other processes and deliverables.
- A section on Climate is now included within each phase, with reference to PE-ENV-01105 Climate Assessment of Proposed National Roads.
- Detailed text has been removed on Managing Geotechnical Risk. Reference is now made to DN-ERW-03083 Managing Geotechnical Risk.

# Key Updates and Changes

## Phase 0 – Scope and Strategic Assessment

- Phase 0 has been renamed to Scope and ~~Pre-Appraisal~~ Strategic Assessment.

## Phase 1 – Concept and Feasibility

- The Feasibility Report now includes more extensive requirements. This will enable a more informed decision to be made on whether the project should proceed to Phase 2.
- A number of key items are now included in Phase 1, that were previously in Phase 2. These include the Definition of the Study Area, Mapping and the Constraints, Risks and Opportunities Study. Again, this will enable a more informed decision to be made on whether the project should proceed to Phase 2.
- The Constraints Study is now titled the Constraints, Risks and Opportunities Study.

# Key Updates and Changes

## Phase 2 – Options Selection

- The Options Selection Report and the Options Appraisal Report have been combined into one document titled the Options Report.
- Survey requirements are now included in Phase 2, in addition to Phase 3.
- A number of key items, as noted above, have been removed from Phase 2 and are now included in Phase 1.
- **Phase 3 – Design & Environmental Evaluation**

## Phase 3 – Design & Environmental Evaluation

- Environmental and statutory process requirements have been streamlined. An overview is now included with references to [RE-ENV-07008 Environmental Planning of National Road and Greenway Projects.](#)



# Key Updates and Changes

## Phase 5 – Enabling and Procurement

- Guidance is included on the Detailed Project Brief and the Procurement Strategy. These are required to satisfy relevant Government departmental approvals.

# Key Updates and Changes

## Sustainability and Climate

- The principles of sustainability, relevant to TII as defined in the TII Sustainability Implementation Plan, will guide the work TII undertakes for many years. Therefore, TII wants to ensure that sustainability is embedded in all aspects of its activities, underpinning each task. Sustainable transport and mobility are central to sustainable development. The Project Manager shall take cognisance of TII's sustainability goals and Implementation Plan when delivering Major National Road Projects. Further Guidance on implementing sustainability can be found in the SIP Practical Guide for Projects, GE-GEN-01101.
- The Project Manager shall take cognisance of the principles and values of climate adaptation throughout the project lifecycle. The Project Manager shall work in collaboration with the expert in biodiversity, the hydrologist and the hydrogeologist to ensure that climate adaptation underpins the ethos of every major national road project and TII's vision through the Sustainability Implementation Plan.

# Key Updates and Changes

An Roinn Caiteachais Phoiblí  
Sheachadadh PFN agus Athchóirithe  
Department of Public Expenditure  
NDP Delivery and Reform



DPE 029-008-2018  
29th March 2023

To: Heads of Departments / Offices

Circular 06/2023

**Update of the Public Spending Code Capital Spending Requirements**

## Key Updates and Changes

9. The specific guidelines changed in the Public Spending Code include:
  - a. The Government is no longer the Approving Authority for major projects, instead the relevant Approving Authority should seek Government consent at two key stages of the project lifecycle (the Preliminary Business Case stage and the Final Business Case stage).
  - b. This involves:
    - The removal of the requirement for a project to prepare a separate Strategic Assessment Report (SAR) at the start of the process. Instead, all the requirements previously required as part of a SAR must now be completed, and incorporated, as part of the Preliminary Business Case (PBC) at the first approval stage.



Bonneagar Iompair Éireann  
Transport Infrastructure Ireland



Bonneagar Iompair Éireann  
Ionad Gnó Gheata na Páirce  
Sráid Gheata na Páirce  
Baile Átha Cliath 8  
Éire, D08 DK10



[www.tii.ie](http://www.tii.ie)



+353 (0)1 646 3600



Transport Infrastructure Ireland  
Parkgate Business Centre  
Parkgate Street  
Dublin 8  
Ireland, D08 DK10



[info@tii.ie](mailto:info@tii.ie)



+353 (0)1 646 3601